



# **PUBLIC SECTOR INVESTMENT PROGRAMME 2014 - TOBAGO**

**Ministry of Planning and  
Sustainable Development**

**September 2013**

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## ABBREVIATIONS

ADAPP	Alcohol Drug Abuse and Prevention Programme
BDU	Business Industrial Research Institute
CARIRI	Caribbean Industrial Research Institute
CAST	Central Administrative Services Tobago
CDB	Caribbean Development Bank
CEDP	Comprehensive Economic Development Plan
CUC	Caribbean Union College
EC	European Community
EDC	Enterprise Development Company
EDMS	Electronic Document Management System
ECCE	Early Childhood Care and Education
EHS	Emergency Health Services
EMA	Environmental Management Authority
FIRST	Family Institute of Research, Science and Technology
GDP	Gross Domestic Product
GIS	Geographic Information System
GORTT	Government of the Republic of Trinidad and Tobago
HACCP	Hazard Analysis Critical Control Points
HDC	Housing Development Corporation
HIV/AIDS	Human Immunodeficiency Virus/Acquired Immune Deficiency Syndrome
IDB	Inter-American Development Bank
IHRIS	Integrated Human Resource Information System
IRIS	Integrated Human Resource Information System
LAN	Local Area Network
MIC	Metal Industries Company
MYHELP	Mobile Youth Healthy Lifestyle Programme
NGC	National Gas Company
NHA	National Housing Authority
NGO	Non Governmental Organization
NIHERST	National Institute of Higher Education, Research, Science and Technology
NSDS	National Spatial Development Strategy
PAM	Provision of Assistance to Adolescent Mothers
PRDI	Policy Research and Development Institution
PSIP	Public Sector Investment Programme
PTSC	Public Transport Service Corporation
REACH	Realization of Economic Achievement
RHA	Regional Health Authority
SIP	School Improvement Plan
SPINE	Social Services and Prison Integrated Network
SPL	Sound Pressure Level
TSDS	Tobago Spatial Development Strategy
THA	Tobago House of Assembly
TTHTI	Trinidad and Tobago Hospitality and Tourism Institute

TTPS	Trinidad and Tobago Police Service
UDeCOTT	Urban Development Corporation of Trinidad and Tobago
UNDP	United Nations Development Programme
UTT	University of Trinidad and Tobago
VWCOTT	Vehicle Management Corporation of Trinidad and Tobago
WASA	Water and Sewerage Authority
YTEPP	Youth Training and Employment Partnership Programme

## **INTRODUCTION**

1. The Central Government and the Tobago House of Assembly (THA) continue to focus their efforts on improving the quality of life of citizens and investing in social and economic infrastructure of the island economy. The Public Sector Investment Programme (PSIP) continues to be the principal instrument Government uses to achieve its objectives within the context of national stated policies.

2. The 2014-2016 PSIP is based principally on the Medium Term Policy Framework (MTPF) 2011-2014 and contains projects and programmes that are aligned to both the MTPF 2011-2014 and the National Performance Framework 2012-2015. These strategic priorities are:

- Crime and Law and Order
- Agriculture and Food Security
- Health Care Services and Hospitals
- Economic Growth, Job Creation, Competitiveness and Innovation
- Poverty Reduction and Human Capital Development

3. The 2014 Tobago PSIP in particular is also informed by Tobago's Comprehensive Economic Development Plan (CEDP) 2013-2017, which has as its overall goal "to transform and diversify the Tobago economy such that it is better able to adjust to rapid changes in the national and international economies by producing products and services in which it can retain a competitive edge" and which is based on eight strategic priorities:

- Branding Tobago: Clean, Green, Safe and Serene
- Good Governance and Institutional Reform
- Business Development and Entrepreneurship
- Human Capital Development
- Social Development and Resilience



- Physical Infrastructure and Utilities Development
- Enhanced Safety and Security
- Environmental Sustainability

4. As the main vehicle for translating Government's policies into outcomes for improved living standards, the PSIP will be utilised by the THA to restructure the economy and invest in maintaining healthy development indicators. The THA will therefore continue its strategic focus on areas such as tourism development, economic diversification, information and communication technology, knowledge development, youth development, productivity, innovation and community infrastructure. Focus will also be placed on developing the human resource as a means to addressing the repercussions of "brain drain".

## OVERVIEW

### Public Sector Investment Programme 2013

5. The THA was allocated resources in the sum of \$350 million or 4.7 percent of the total PSIP in fiscal 2013 to continue its implementation of projects and programmes. Sourced entirely from the Consolidated Fund, this 2013 investment represented an increase of \$31.1 million over the previous year's allocation, although the overall PSIP budget decreased by \$114 million. In addition to the THA's allocation, the sum of \$125.5 million was provided by several Ministries to implement new and on-going projects and programmes which effectively increase the total investment to Tobago to \$475.5 million.

6. The original PSIP allocation to the THA was revised upwards during the fiscal year from \$350 million to \$474.9 million, resulting in a total investment to Tobago of \$575.9 million

7. Economic Growth, Job Creation, Competitiveness and Innovation account for 36.5 percent or \$210 million of total revised expenditure. The THA continued its programme of economic diversification through entrepreneurial development with an infusion of funds in the Industrial Estate via the Enterprise Development Company (EDC). Other programmes receiving major funding were the roads and bridges programme and the road infrastructure improvement programme of Tobago.

8. Also given priority with \$141.2 million or 24.5 percent of revised expenditure were Health Care Services and Hospitals, representing the second highest level of investment. Major funds were spent on the refurbishment and upgrade at Shaw Park Regional Recreation Ground and Cultural Complex which supports the drive to encourage sports and recreation for healthy lifestyles. Also, a large quantum of expenditure was recorded for decommissioning the old Scarborough Hospital and the commissioning of the new hospital, also located in Scarborough.

9. Poverty Reduction and Human Capital Development expended \$132.6 million or 23 percent of the revised budget, with major spending on the Scarborough Library. Other programmes utilising funds under this Strategic Priority were the Construction and Upgrading of

Community Facilities, Housing and Settlements Expansion Programme and the Skills Development Programme.

10. The overall performance of the 2013 PSIP by the strategic priority areas is outlined in Table I.

**Table I**  
**Performance of Public Sector Investment Programme 2013**

<b>Strategic Priority</b>	<b>Original Allocation</b>		<b>Revised Expenditure</b>	
	<b>TT\$Mn</b>	<b>%</b>	<b>TT\$Mn</b>	<b>%</b>
Crime Law and Order	25.0	5.3	6.3	1.1
Agriculture and Food Security	28.3	6.0	36.2	6.3
Health Care Services and Hospitals	68.5	14.4	141.2	24.5
Economic Growth, Job Creation, Competitiveness and Innovation	178.5	37.5	210.0	36.5
Poverty Reduction and Human Capital Development	122.0	25.7	132.6	23.0
Facilitative Priority Initiatives	53.2	11.2	49.6	8.6
<b>Total</b>	<b>475.5</b>	<b>100</b>	<b>575.8</b>	<b>100</b>

#### **Public Sector Investment Programme 2014**

11. To continue its developmental work in Tobago, the Assembly will receive a budget of \$363.2 million under the Consolidated Fund for the 2014 PSIP. This represents 4.2 percent of the total 2014 PSIP and an increase of \$63.2 million from the previous year. These funds will be utilised within the five strategic priority areas with Economic Growth, Job Creation, Competitiveness and Innovation continuing to receive the largest allocation. The Roads and Bridges Programme has attracted significant funding as the Assembly focuses on upgrading

roads throughout the island. Secondary road improvements will also be a focus in 2014 through the Road Infrastructure Improvement Programme.

12. The second priority area to garner large investment is Poverty Reduction and Human Capital Development. Focus under this priority is placed in the construction and upgrading of Community Facilities, the Housing and Settlements Expansion Programme, the Libraries Programme and the Primary Schools Programme of Tobago.

13. Central Government Ministries have also been provided a cumulative allocation of \$131.2 million to be utilised in Tobago. This represents 26.5 percent of the Tobago's total budget of \$494.3 million to implement projects and programmes in fiscal 2014. These will include:

- Ministry of Tobago Development with a total of \$11 million for construction of a building for the Meteorological Services Division and the Maritime Monitoring System
- the sum of \$20 million was allocated to the Ministry of Health for equipping the Scarborough Hospital with a Magnetic Resonance Imaging Unit
- the sum of \$9.625 million for the Ministry of National Security to upgrade the Coast Guard Facility, Regiment Facilities and T&T Defence Force Reserves Facility in Tobago, construct of Detachment Headquarters and Dormitory at Camp Signal Hill and the establish of a Coast Guard Base at Charlotteville
- The sum of \$28 million will be utilised by the Police Service of Trinidad and Tobago for construction of Old Grange Police Station and Roxborough Police Station, upgrade of the Scarborough Police Station and establishment of Canine Facilities in Tobago
- Ministry of Tertiary Education and Skills Training received the sum of \$5 million for the UTT's Tobago Campus and Tobago Technology Centre
- Judiciary with an allocation of \$4 million for the rehabilitation of the Hall of Justice and construction of Judges and Magistrates' Housing in Tobago

- Ministry of Sport with a total of \$3.5 million for upgrade of the Dwight Yorke Stadium
- The sum of \$43.8 million to be utilised by the Ministry of Environment and Water Resources for Upgrade of Distribution System, Wastewater System, desilting and rehabilitation of Hillsborough Dam, upgrade of Transmission Network, South West Sewerage Tobago Upgrade and rehabilitation of Scarborough Waste Water Treatment Plant

14. A combined 2013 revised expenditure and 2014 allocation reflecting the combined total of direct funding to the THA and through Central Government, by Strategic Priority is given in the Table II below.

**Table II**  
**Comparison of PSIP Allocation to Tobago by Strategic Priority**  
**Fiscal Years 2013-2014**

Strategic Priority	2013 Revised Expenditure		2014 Allocation	
	TT \$Mn	%	TT \$Mn	%
Crime Law and Order	6.3	1.1	37.6	7.6
Agriculture and Food Security	36.2	6.3	28.6	5.8
Health Care Services and Hospitals	141.2	24.5	84.7	17.1
Economic Growth, Job Creation, Competitiveness and Innovation	210.0	36.5	182.0	36.8
Poverty Reduction and Human Capital Development	132.6	23.0	114.5	23.2
Facilitative Priority Initiatives	49.6	8.6	46.9	9.5
<b>Total</b>	<b>575.8</b>	<b>100.0</b>	<b>494.3</b>	<b>100.0</b>

15. Although Tobago's 2014 PSIP allocation of \$494.3 million is higher than the 2013 PSIP original allocation of \$475.5, the investment is less than the 2013 revised expenditure of \$575.8 million. The priority area of Crime and Law and Order received the only significant year on year increase of allocation from \$25 million in fiscal 2013 to \$ 37.6 million in 2014. This represents a 20 percent or \$12.6 million increase to be invested in the Police Service, Coast Guard, Defence Force, and the Fire Service.

16. Agriculture and Food Security received a 2014 allocation of \$28.6 million, an increase of \$0.3 million from the previous year. This allocation however, remains lower than the 2013 revised expenditure of \$36.2 million and 0.2 percent decrease of total Tobago allocation from 6 percent in 2013 to 5.8 percent in 2014.

### **Financing of the 2014 Public Sector Investment Programme**

17. The Tobago 2014 PSIP is sourced entirely from domestic funds under General Revenues. The Consolidated Fund will provide 100 percent of the THA financing. Other Government Ministries will provide \$52.6 million sourced from the Consolidated Fund and \$78.6 million sourced from the Infrastructure Development Fund.

**PART I**  
**REVIEW OF THE PUBLIC SECTOR INVESTMENT**  
**PROGRAMME 2013**

## **Strategic Priority – Crime and Law and Order**

### **Public Safety, Citizen Security Law Enforcement**

18. The Trinidad and Tobago Police Service (TTPS) continued its *Improvements to Police Stations* and *Improvements to the Police Service* programmes in Tobago which included infrastructural works at the Scarborough Police Station and commencement of the procurement of design services for the Old Grange and Roxborough Police Stations.

19. The tendering process has been initiated for upgrade works to the Regiment facility and Defence Force Reserves Facility in Tobago. Additionally, user briefs were developed for the construction of Detachment Headquarters and Dormitory at Camp Signal Hill for the Regiment.

20. The Trinidad and Tobago Police Service (TTPS) continued its *Improvements to Police Stations* and *Improvements to the Police Service* programmes which included such Tobago projects as infrastructural works at the Scarborough Police Station.

### **Social and Rehabilitation Services**

21. A total of forty-five (45) persons of various ages were assisted through the enhancement of the Community Mediation Centres throughout Tobago. The Community Mediation Centres are increasingly being viewed as an option to settle disputes as evidenced by more cases being referred to the Centre by the Magistrate's Court as well as through self-referral by the general public.

22. The Probation Unit conducted the "Thinking for a Change/Family Remedial" programme for probationers during the fiscal year wherein nineteen (19) persons completed training and received completion certificates. Additionally, the Probation Hostel in Mason Hall provided shelter and stability for eight (8) children between the ages of twelve (12) and eighteen (18) during this fiscal year.



## Strategic Priority – Agriculture and Food Security

### Agriculture

23. A total of \$36.3 million made available for continued support in the areas of agriculture, fisheries, forestry, research and development was utilised to continue implementation of initiatives to improve food security on the island and reduce the high national food import bill.

Key areas targeted comprise:

- refurbishment work on two farm buildings on the Government Stock Farm which are 60% and 85% complete
- rehabilitation of approximately 45 agricultural access roads
- hosting of training programmes for farmers in the area of cocoa production
- establishment of home gardens for elderly persons and primary schools
- provision of technical advice to encourage persons with home gardens

24. Other undertakings in the Agriculture sector consisted of:

- construction of the Administrative Office Complex at Louis D'or which is 85% complete
- refurbishment of the Old Administrative Building to include a 6ft perimeter fence
- landscaping of the south lawn at the Botanical Gardens

25. The THA continued placing emphasis on expanding the fisheries sub-sector with ongoing construction works to fishing facilities at Roxborough, Lambeau and Pigeon Point which are being designed in accordance with HACCP standards.

## **Strategic Priority – Health Care Services and Hospitals**

### **Health/HIV Aids**

26. The provision of quality health care continued to be a priority in Tobago in fiscal 2013. The upgrade of the hospital laundry at Shaw Park was completed which included construction works and the installation and testing of the equipment. The sum of \$0.8 million was utilised for these activities.

27. The sum of \$0.3 million was also utilised for the development of a Non Communicable Disease Registry to control and reverse the impact of chronic non-communicable diseases such as diabetes and hypertension. This database will help public health officials to have a better understanding of the nature of non-communicable diseases in Tobago and ultimately lead to better health outcomes.

28. During the fiscal year, information from the recently concluded health needs assessment and other data sources were used to develop a Strategic Plan for the Division of Health and Social Services for 2013-2018. An operational plan was also developed for 2014-2015.

29. In an effort to improve waste disposal services in Tobago, the Division of Health conducted studies to characterise the waste collected for disposal at the Studley Park Integrated Waste Disposal Facility. The third phase of the study was completed during this year fiscal year.

### **Sport and Recreation**

30. For fiscal 2013, the Assembly spent the sum of \$68.8 million on Sport and Recreation development programmes and projects in Tobago as follows:

- illumination of eleven (11) playing fields at a cost of \$22 million
- reconstruction of a drainage system and relaying of the Mondo Track at the Dwight Yorke Stadium at a cost of \$11 million
- completion of swimming pool at Kendal at a cost of \$17 million with ongoing works to the facility being 30 percent complete

- upgrade of Shaw Park Regional Recreation Ground and Cultural Complex costing \$52.3 million

31. The completion of these projects facilitated:

- participation of one thousand, three hundred and ten (1,310) persons in sport camps in disciplines of table tennis, track and field, football, cricket, lawn tennis, volleyball, rugby and tagby
- hosting of a Tennis Tournament in conjunction with RBC and the International Tennis Federation Tournament

32. Upgrade works which included repairs to perimeter fence and acrylic colour coating at a cost of \$6 million were undertaken at Hard courts situated at: Goodwood, Roxborough Secondary School, Hope/Dusty Park, Signal Hill, Mason Hall, Mt. Gomery, Plymouth, Mt. Pleasant, Calder Hall, Signal Hill and Patience Hill

## **Strategic Priority – Economic Growth, Job Creation, Competiveness and Innovation**

### **Science, Research and Development**

33. Projects in the area of Science, Research and Development were executed in fiscal 2013 with an investment of \$0.3 million. These funds were expended on the Tobago Science Research Centre, Tobago Sci-Tech Exposition, Popularisation of Science in Tobago Programme and the Family Institute of Research, Science and Technology (F.I.R.S.T).

### **Economic Restructuring and Transformation**

34. The **Business Development Unit (BDU)** facilitates a business and entrepreneurship support continuum to encourage the long-term development of the indigenous entrepreneurial class needed for sustainable economic transformation. The BDU continued its pursuit of development of Tobago's small business sector in fiscal 2013 with a total expenditure of \$19.7 million on several projects including:

- the Business Incubator Programme
- Enterprise Development
- Technical Assistance Programme
- Venture Capital and the Establishment of the Fish Processing Company of Tobago

### **Tourism**

35. In an attempt to improve the tourism product in Tobago the sum of \$11 million allocated was expended to pursue the following achievements:

- installation of lights along the upper walkway at Fort King George Heritage Park
- construction of a ramp to international standards for senior citizens and physically challenged persons

- construction of a new roof for the staff facility building, and reconstruction of six lecture rooms at the Trinidad and Tobago Hospitality and Tourism Institute Campus

36. The THA in collaboration with the Department of Natural Resources and the Environment installed directional signs in the rain forest; water safety signs at beaches in Hope, Kings Bay, Bloody Bay, Little Rockly Bay and Parlatuvier; and historical signs at Nutmeg Grove Estate (Alma Estate) Mason Hall and Bloody Bay.

37. Other completed works comprise:

- construction of a Wastewater Treatment Plant at Kings Bay Beach Facility
- upgrade of the lighting system at Store Bay Beach Facility
- installation of lights in car park and perimeter fence at Fort Granby Beach Facility

### **Electricity**

38. The Tobago House of Assembly received an overall allocation of \$0.9 million for its Street Lighting and Rural Electrification Programmes and expended just over \$0.2 million for the fiscal year. The Tobago House of Assembly (THA) and the Trinidad and Tobago Electricity Commission (T&TEC) continued to work collaboratively on illuminating streets and also housing settlements within the sub-urban areas including the supply of electricity to residents in five areas. The activities also included works to Mt. Pleasant Local Road, Bethellsda Road, Dunveygon Road, and Store Bay Local Road which entailed upgrades from 75W to 150W streetlights and also at Carnbee #1 with an upgrade from 150W to 250W. Approximately 42 new lights were installed from Canoe Bay Road to Cove Sub-station and a total of sixteen other electricity poles were erected in new areas.

### **The Arts and Multiculturalism**

39. The entire allocation of \$0.5 million made for upgrade works to the Orange Hill Community Workshop and Art Gallery was utilised for the initial outfitting and furnishing of the workshop.

## **Water Security**

40. The Water and Sewerage Authority (WASA) initiated the invitation of bids to improve the level of water supply to customers in Tobago under the under mentioned projects:

- upgrade of Charlotteville Intake
- Refurbishment of Courland Water Treatment Plant
- Upgrade of Transmission Network
- Installation of transmission mains from Englishmen's Bay to Castara and Hope to Bacolet

41. Letters of award were also issued for the collective replacement of 10km of distribution pipeline in areas of South West, Tobago. Upgrade works to transmission networks is in progress as replacement and upgrade of undersized and/or leaking mains are being undertaken throughout areas of Top Hill Road to Blue Waters and Lucyvale. Pipeline installation from Englishman Bay to Castara was completed during the first quarter of fiscal year 2013.

## **Sewerage**

42. Although an allocation of \$9 million was provided for WASA to implement rehabilitative works to wastewater services in Tobago, no expenditure was recorded for works in respect of the Scarborough Wastewater Treatment Plant and the South West Sewerage Upgrade. However, documents have been prepared to invite tenders to commence the under mentioned activities:

- procurement of consultancy services to design a sewer connection system for the Scarborough Wastewater Treatment Plant under the Tobago Wastewater System Phase I project
- rehabilitation works at the Scarborough Wastewater Treatment Plant

## **Roads and Bridges**

43. The sum of \$79.8 million was expended on road improvement works in fiscal year 2013. Major improvements to secondary roads constituted a main area of focus on road infrastructure. Areas such as Orange Hill Road benefitted with the construction of a bridge to improve vehicular access and safety. Other areas included Mt. St. George and Castara Road. The works included side embankment support, box drains, slipper drains and cross-road drains were among the engineering works on other roadways.

## **Transportation**

44. The implementation of projects in Tobago by the Public Transport Service Corporation (PTSC) and the Airports Authority of Trinidad and Tobago were deterred by the absence of a Board for a lengthy period during fiscal year 2013.

## **Drainage**

45. The sum of \$11.1 million was utilised in fiscal year 2013 for drainage improvements which included construction of box drains, culverts, gabion baskets, retaining walls, paving of ravines and desilting of rivers. The major activities that were completed included:

- construction of a box drain and paving of the waterway at the Mt. Pleasant/Lowlands drain at a cost of \$0.7 million
- construction of retaining walls at the Canaan/Bon Accord drain at a cost of \$0.7 million and
- Paving of the water course at the Darrel Spring drain at a cost of \$0.6 million

## **Information Technology and Infrastructure**

46. An allocation of approximately \$4.5 million was expended on the improvement of Information Technology Infrastructure on the island of Tobago. Under the Computerisation of Tobago Programme, \$3.8 million was expended on activities including

- continuation of the Establishment of a Management of Information System Unit.
- establishment of an Integrated Financial Management System.
- continuation of the Roll out of Project IHRIS.
- implementation of a THA Wide Area Network and Data Centre
- continuation of the upgrade of the Divisions of the THA.

47. An amount of \$0.7 million was utilised on the establishment of an Information and Communication Technology Unit, and the continuation of the Information Communication Technology Programme.

### **Communication**

48. The allocation of \$1 million was utilised by the Ministry of Tobago Development for the continuation of improvement of the network, the purchase of new hardware and the acquisition of new software.



## **Strategic Priority – Poverty Reduction and Human Capital Development**

### **Early Childhood Education**

49. The THA continued to facilitate the central government's aim to institutionalise formal, quality and inclusive education in 2013.

50. The programme to refurbish and maintain existing childhood centres progressed satisfactorily in 2013 with the refurbishment of Early Childhood Centres at Buccoo, Mt. St. George, Signal Hill, Mt. Grace, Speyside, Mt. Pleasant and Lanse Fourmi with expenditure of approximately \$1.4 million.

51. Additionally, sites have been identified for five (5) additional Centres which would be located in the following areas of Belle Garden, Roxborough, Milford Court, Courland and Adventure. Designs were prepared for new schools and pre-qualification of contractors undertaken.

### **Primary Education**

52. The Primary School Programme was allocated \$15.8 million in fiscal year 2013 for the construction of new primary schools and extension, refurbishment and improvement to existing primary schools.

53. Major works were done at several primary schools. Funding in this area amounted to \$9.1 million which comprise:

- upgrades to the Scarborough R.C. School which included the construction of an office for the principal, construction of a retaining wall in addition to plumbing and drainage works at a cost of \$2.1 million
- painting, roof, ceiling and electrical works undertaken at Bon Accord Government at a cost of \$1.1million dollars
- construction of a new annex at Lambeau Anglican at a cost of \$1.1 million

- construction of a new annex at Goodwood Methodist primary school in addition to electrical works and perimeter lighting at a cost of \$1.7 million
- refurbishment works, fencing and repairs to kitchen at St. Andrews Anglican School undertaken at a cost of \$0.8 million
- extension works at Black Rock Government in addition to construction of walkway and drain, changing of all windows, changing of lattice works at a cost of \$0.8 million
- acquisition of two containers to retro fit into a single classroom, construction of a walkway, roof works and air conditioning at Signal Hill at a cost of \$0.4 million
- changing of roof, guttering on one wing, painting of building and wing of Charlotteville Methodist at a cost of \$0.6 million
- upgrade and painting of Mt. St. George Methodist benefitted from general upgrades and painting at a cost of \$0.4 million
- maintenance works conducted at Parlatuvier Anglican at a cost of \$0.4 million
- re-construction of boy's toilets, drain upgrades and other minor repairs conducted at Moriah Government at a cost of \$0.5 million

54. Minor upgrade works were also undertaken at twenty (20) other primary schools at a cost of \$4.5 million. These upgrades include painting, electrical, fencing, plumbing, ceiling works, roofing works and general maintenance at Scarborough Methodist, Plymouth Anglican, St. Patricks Anglican, Mason Hall Government, Delaford Anglican, Golden Lane Primary, Belle Garden Anglican, Buccoo Government, Speyside, Roxborough Government, Ebenezer Methodist, Table Piece Government, Pembroke Anglican, Bethesda Government, Hope Anglican, Des Vignes Road, Castara Government, Patience Hill, Montgomery Government and Whim Anglican.



**Scarborough Roman Catholic School**

55. Designs for the construction of the New Scarborough R.C. School were completed at a cost of \$7.5 million.

### **Special Education**

56. The sum of \$1.5 million was allocated to the area of Special Education in fiscal year 2013. Construction of a new wing at Happy Haven School was completed at a cost of \$1.1 million.

### **Secondary Education**

57. The Secondary Schools Programme, Tobago utilised its \$5 million allocation to carry out major upgrades on existing secondary schools at a cost of \$6.0 million. Refurbishment works in

the sum of \$1.5 million was undertaken at Signal Hill Comprehensive School in addition to the painting works done at Mason Hall Secondary.

58. Major renovation works were also undertaken at denominational schools in Tobago namely, the Harmon School of Seventh Day Adventist which included plumbing, painting and repairs to the Library, Science Laboratory and Art Laboratory repairs. Minor repairs were also undertaken at Bishop's High School.



**Harmon School of S.D.A**

### **Tertiary Education**

59. The THA has expended \$1.7 million on activities focussed on the provision of access to tertiary education through

- continued development of The University of the Southern Caribbean (Caribbean Union College)

- preparatory efforts for the Establishment of a UTT Tobago Campus
- continued development of the Tobago Technical School

### **Capacity Building/Institutional Strengthening**

60. Implementation of a number of initiatives designed to continue to build human and institutional capacity was continued in Tobago in 2013, through an investment totaling \$1.4 million for the continuation of the following projects:

- Human Resources Development
- Young Professionals Programme
- Establishment of a Tobago Intellectual Property Unit
- Technical Assistance Programme
- Energy Secretariat
- Institutional Strengthening of Divisions of the THA

### **Social Development**

61. Social rehabilitation services and social development programmes expended \$3.8 million in fiscal 2013.

62. The building repairs, upgrade works and outfitting were completed for the drug rehabilitation centre at Fort King George. The Probation Hostel in Mason Hall provided shelter and stability for eight (8) children between the ages of twelve (12) and eighteen (18) for the period under review.

63. The Alcohol, Drug Abuse and Prevention Programme (ADAPP) provided educational services to one thousand, two hundred and sixteen (1,216) persons of various groups and community outreach to two thousand and eighty-four (2,084) persons.

64. Ninety-six (96) families received counselling during fiscal 2013. Outreach to pre-school children was also initiated this financial year using the TRINITY SMART programme workshops. Five (5) secondary schools received substance abuse and life skills training.

65. The Programme for Adolescent Mothers (PAM) at All Fields Trace, Lowlands continued to provide academic and vocational training to teenage mothers. Twenty-five (25) mothers were registered with the programme, with ten (10) babies supervised at the nursery. During the period, twelve (12) participants received on-the-job training; four (4) mothers returned to school; twelve (12) mothers passed School Leaving Examinations.

66. Participants received life skills training such as financial management and parenting/counselling sessions were provided to fathers; and staff received training in effective communication, conflict resolution, parenting education and stress management.

67. Twenty-nine (29) persons were enrolled at the Vocation Centre for Persons with Mental Challenges which equipped persons with disabilities to better assimilate into society, by providing academic training (e.g. Computer Studies and Remedial Mathematics and English); vocational training (e.g. food preparation and woodwork); life skills training; and participation in social events.

### **Community Development**

68. The THA continued to keep the development of communities as a priority in fiscal year 2014. Out of an allocation of \$20.6 million, the sum of \$18.8 million was utilised to:

- repair and upgrade community centres at Mason Hall, Moriah and Glamorgan
- furnish and commission a computer room at the Parlatuvier community centre and at the Betsy's Hope Multi-Purpose Facility

### **Youth Development and Entrepreneurship**

69. The Department of Youth Affairs spent the sum of \$3.7 million on the improvement of Youth development programmes and projects in Tobago.

70. The District Servicing Unit assisted over one hundred (100) registered and unregistered youth serving and youth led organizations. Four (4) established Youth Centres further contributed as youth friendly space where young people participated in programs that catered to their intellectual, life skill development, leisure and recreational activities in the communities.

71. The Mobile Youth Healthy Lifestyle Programme (MYHELP) promoted healthy life styles among young people. In fiscal year 2013, the department spent over \$0.7 million engaging young people at secondary schools, various communities and popular social events using theatre, caravans and peer education. Special emphasis was placed on the outreach programs and activities in popular youth "hot spot". In addition to the presence made by the department on social media via facebook, the 6th edition of the Youth Magazine was published, with plans of publishing a new issue every quarter of fiscal 2014.

72. A total of \$0.9 million was spent on upgrades to the Mardon House and Pembroke Youth centres in fiscal 2013, with works on other centres to be implemented in fiscal 2014

### **Housing and Shelter**

73. The sum of \$28.6 million was disbursed for the continued implementation of the Tobago Housing and Settlements Expansion Programme under the purview of the Tobago House of Assembly. Activities undertaken during the fiscal year 2013 included the following:-

- payments to HDC and the commencement of construction works at Adventure Phase II. The first phase of this project consists of the construction of 78 two bedroom, one and a half bath townhouses. The designs for the remaining sub-phases; three bedroom, two bath townhouses, duplexes (both two and three bedrooms) and apartments (both two and three bedrooms) have also been completed
- payments to MTS and E-IDCOT and the commencement of the preparation of one hundred and three (103) serviced lots at Courland and forty-five (45) serviced lots at Belle Garden
- the installation of 200ft of 4” sewer lines at Signal Hill as part of the Signal Hill Sewer Link Project

- the installation of Development Main Signs at the Adventure, Blenheim and Castara Housing Developments
- the disbursement of Home Improvement Grants and Subsidies to a number of beneficiaries for the purpose of effecting home repairs
- the disbursement of grants for the purpose of providing assistance to a number of beneficiaries for the purpose of home completion
- the continuation of the Revitalization of Milford Court Commercial Plaza which includes the installation of a ledge stone wall and ironmongery as well as the upgrading of the plaza's entryway



## **Facilitative Priority Initiatives – Good Governance**

### **Administration**

74. The project Rehabilitation of the Hall of Justice, Tobago under the programme Improvement/ Refurbishment of Court Facilities, utilised its full allocation of \$2.million for construction of a security module at the court entrance.

75. The construction, refurbishment, renovation and extension of government buildings and offices by the THA to provide better accommodation for public servants and clients accessing government services and to create a more OSH compliant working environment continued in fiscal year 2013. Resources in the sum of \$37.3 million were utilised on a number of projects including:

- Continued construction of the Administrative Office Complex at Louis D’or which is 85% complete
- Refurbishment of the Old Administrative Building approximately 1200ft x 6ft high fencing finished with decorative metal crown
- Completion of the Financial Complex and commencement of outfitting
- Construction works on mini malls located in Calder Hall, Signal Hill and Adventure
- Completion of the Works Main office
- Construction works for storage

### **Law Reform**

76. The Programme for the Revision of the Laws of the Tobago House of Assembly implemented by the Ministry of Tobago Development continued in fiscal 2013 with the on-going review of the draft amendments to the THA Act No. 40 of 1996.

## **Regional Development Planning**

77. The sum of \$0.5 million was utilised in 2013 for the commencement of the development of the Tobago Spatial Development Strategy (TSDS) by the THA. Conceptually, the TSDS seeks to further support the land development policy issues and prescriptions as outlined in the National Spatial Development Strategy (NSDS) which was completed by the Ministry of Planning and Sustainable Development, after extensive consultations with all stakeholders. While the NSDS provides the overarching framework that will spatially represent the socio-cultural, economic and environmental development priorities for both Trinidad and Tobago, the strategies and policies of the TSDS, will articulate the Assembly's vision for sustainable development of the sister island.

## **Environment**

78. The environment as an economic asset is a new concept in economic accounting. It is also a key component of the development strategy for Tobago as outlined in its Comprehensive Economic Development Plan 2013-2017 (CEDP) and is closely aligned to the areas of Branding Tobago as Clean, Green, Safe and Serene, and to Environmental Sustainability.

79. Apart from the sea defense work conducted at Petit Trou in 2013, a number of other initiatives continued to be rolled out including:

- Forest Plantation Inventory Study
- Urban Forestry Programme
- Veteran Trees Husbandry Programme
- Improvements to Reefs at Buccoo and Speyside
- Ecological Monitoring Reef Check
- Oil Spill Contingency Management
- Watershed Management Pilot Project

**PART II**

**PUBLIC SECTOR INVESTMENT PROGRAMME 2014**

## **Strategic Priority – Crime and Law and Order**

### **Public Safety and Citizen Security**

80. In fiscal year 2014 the sum of \$12.6 million will be provided through the Ministry of National Security for the construction and upgrade of the facilities to ensure the safety of citizens and protect our national borders. The major activities to be undertaken will include:

- preliminary works including site surveys and a consultancy for the establishment of a Coast Guard Base at Charlotteville, Tobago
- upgrade of the Administration Building at the existing Coast Guard Facility
- preparation of designs for the construction of a Fire Station in Black Rock
- construction of a guard room and canteen with modern services and amenities at the Regiment facility
- upgrade of the facility for the Defence Force Reserves including construction of a kitchen and dining facility and provision of furniture and furnishing for the female dormitory
- commencement of designs for the construction of a dormitory and detachment headquarters at Camp Signal Hill

### **Law Enforcement**

81. The Trinidad and Tobago Police Service will undertake the following initiatives in fiscal 2014:

- commencement of construction of Police stations at Roxborough and Old Grange
- Phase IV of the Scarborough Police Station upgrade project – conversion of a former garage area into offices and a main stores
- establishment of a canine facility in Tobago

**Social Rehabilitation Services**

82. In fiscal 2014, an allocation of \$1.0 million will be directed towards reforming youth prone to juvenile delinquency and criminal activities under the Social Services and Prison Integrated Network (SPINE). The funds will be utilised mainly towards the provision of social rehabilitation services for persons who were incarcerated to prepare them for successful re-entry into society and the provision of a Centre to accommodate the socially displaced persons in Tobago.

83. An allocation of \$0.4 million will be provided in fiscal 2014 for the enhancement of Community Mediation Centres throughout Tobago. Community mediation services are critical for engendering a culture of peace among communities.

## Strategic Priority – Agriculture and Food Security

### Agriculture

84. The Agriculture Sector is one of the most significant areas that would contribute to the effort to diversify and stabilise the economy of Tobago. For 2014, funds in the amount \$30.7 million will be invested in a number of projects, including:

- improvements to Beaches and Landing Facilities, and Construction of Fishing Centres at Delaford and Pigeon Point
- construction of Jetty at Roxborough
- Agriculture Access Roads, Tobago
- construction of Fishing Facilities at Pigeon Point and Delaford
- Cocoa Rehabilitation
- establishment of Microbiology Laboratory at Hope
- assessment of Fish Stock
- Invasive Plant Control Project
- Coastal Zone Protection Programme
- establishment of Root and Tuber Crop Planting Material Repository, Lure Estate, Tobago
- Integrating Post Harvest Management Systems and Quality Standards with Food Crop Production Quality Standards
- improvement of Facilities at Runnemedede and Charlotteville Breeding Units and Louis D'Or Demonstration Station

## **Strategic Priority – Health Care Services and Hospitals**

### **Health/HIV Aids**

85. An investment of \$27.4 million will be made in fiscal year 2014, to improve the quality of health care services in Tobago. The major activities to be undertaken include:

- the purchase of ambulances
- continuation of the integrated data network to link health facilities in Tobago
- construction of the Moriah Health Centre
- expansion of District Dental Services to provide services at Charlotteville and Canaan Health Centre
- upgrade of Health Centres and purchase of equipment

86. An allocation of \$1.5 million has also been provided for the Studley Park Waste Facility. The works to be undertaken will include the completion of the stabilisation pond and completion of the Leachate System.

87. The HIV/AIDS Substance and Abuse Programme will also continue with an allocation of \$1 million for awareness, testing and treatment programmes.

### **Sport and Recreation**

88. In fiscal 2014, with an allocation of \$31.7 million the THA will continue the programme of construction and upgrade of Sport and Recreational facilities. This would provide for the successful development of talented athletes. The programme of construction includes the following:

- Goodwood Hard Court
- Speyside Hard Court
- Whim Hard Court

- Louis d'or Recreation Ground
- Argyle and Kendall Community Swimming Pool
- North Regional Recreation Centre and,
- Courland Recreation Ground

89. Two (2) major programmes that are geared towards developing the professional athletes of Tobago and developing new sporting activities are the Elite Athlete Development Institute and the Sports Development Programme respectively.

90. Many hard courts and Recreation grounds will undergo major upgrade and refurbishment works in 2014. Some of the improvements to be undertaken include::

- re-surfacing of hard court and out field
- fencing
- lighting
- application of acrylic colour coating
- furnishing
- procurement of exercising machines



## **Strategic Priority – Economic Growth, Job Creation, Competiveness and Innovation**

### **Science, Research and Development**

91. In recognition the need for informed decision making to guild development, an investment of \$12.4 million was made towards Science, Research and Development. In fiscal 2014, the two (2) new projects would be implemented to improve Breeding Units at both Runnemedede and Charlotteville. Some other notable projects include:

- Cocoa Rehabilitation
- Invasive Plants Control Project
- Establishment of Root and Tuber Crop Planning material at repository at Lure Estate Tobago
- Coastal Zone Protection Programme

### **Economic Restructuring and Transformation**

92. Diversification of Tobago's economy continues to be an area of emphasis as \$11.5 million will be allocated towards facilitating business development in Tobago. Projects expected to be implemented in fiscal 2014 include:

- continuation of the Business Incubator Programme
- continued development of infrastructure for increased cassava production by the Tobago Cassava Projects Ltd.

93. The Enterprise Assistance Grant Programme and the Venture Capital programme will continue to provide seed capital for investments in emerging industries and the creation of new economic spaces over the medium term. This region, which includes Speyside and Charlotteville Bay, will be developed for tourism, and diversified with the involvement of the diving industry, community events, agriculture and horticulture.

## **Tourism**

94. The THA will receive resources totalling \$10.5 million in fiscal 2014 towards the continuation of projects and programmes geared towards improving products and services of the tourism sector to enhance the attractions for the domestic and international tourist. These improvements will include:

- continued restoration works on the Guard Hut and Commissariat Stores at Fort King George Heritage Park
- restoration and improvements to beach facilities such as:
- construction of Life Guard Towers and installation of security cameras at Store Bay Beach Facility, Turtle Beach and Pigeon Point
- construction of a ramp for senior citizens at Mt. Irvine Bay
- landscaping at Fort Granby Beach Facility
- construction of Visitor/User Facilities and installation of Picnic huts and Benches at Bloody Bay Beach Facility, Nature Park and Lookout
- construction of a sewer plant, car park and dining room at King's Bay Beach Facility
- development of the tourism product through
- consultations for the Community Awareness Programme
- assistance to traumatised visitors
- development of a Tourism Regulatory and Legal Framework regarding a Tourism Plant
- conduct of a feasibility study of the Historical Site – Cove Estate
- provision of island wide signage for villages and historical sites, air and sea ports and the rainforest
- purchase of a commercial vehicle and continued building works for the TTHTI Tobago Campus

### **Energy/Renewable Energy Alternatives**

95. The Ministry of Energy and Energy Affairs has plans to conduct the teaching of renewable energy and energy efficiency technologies to four (4) secondary schools in Tobago. The pilot projects on solar powered water heating and photo voltaic exterior lighting are targeted for Signal Hill Secondary, Bishops High School, Roxborough Secondary and Pentecostal Light and Life Foundation High School.

96. The THA continued the development of the Cove Eco Industrial Park with the installation of a solar street lighting system, comprising 79 individual units to provide a reliable and sustainable supply of clean energy to the Park. The Lower Castries Street Car Park which was repaved also had solar lights installed in keeping with the THAs new image branding of clean, green, safe and serene.

### **Electricity**

97. The THA will receive the sum of \$1 million in fiscal 2014 for its Street Lighting Programme and its Rural Electrification Programme. The Street Lighting Programme is designed to upgrade and install new street lights as well as provide the necessary line and pole support infrastructure. The Rural Electrification Programme will also provide these services to small and rural communities not otherwise served by the national grid.

### **The Arts and Multiculturalism**

98. A total of \$2.6 million in fiscal 2014 has been allocated towards the development of the culture sector in Tobago. The major activities planned include the following:

- conduct of a feasibility study for the creation of a Heritage Marine Museum, a Living Heritage Museum and for the Coconut DUMI Festival which would entail a feasibility study into the developing, utilising and maximising our Identified Nature Resources Festival
- initial outfitting and furnishing of the Orange Hill Community Workshop and Art Gallery

- conduct of a feasibility study for the development of Schools for the Performing Arts

### **Water Security**

99. The Water and Sewerage Authority will focus attention on improvement of its water supply to customers in Tobago. Funding in the amount of \$15 million will be provided for the collective replacement of 28.7 km of oversized and/or leaking distribution pipelines. Areas to benefit include Sangsters Hill, Buccoo, Montgomery and Bon Accord. An additional \$10 million will also facilitate the replacement of approximately 39 km of distribution pipelines in areas of Pembroke, Bacolet Gardens, Storebay, Culloden, Studley Park, Plantation, Carnbee, Glen Rd and Mason Hall. The desilting and rehabilitation of the Hillsborough Dam in Tobago has been provided with the sum of \$3.8 million to commence dredging and excavation works.

### **Sewerage**

100. In Tobago, works related to the rehabilitation of the Scarborough Wastewater Treatment Plant and the South West Sewerage upgrade will also be pursued by the Water and Sewerage Authority with funding of \$3 million and \$10 million respectively.

### **Roads and Bridges**

101. The THA has been provided with an allocation of \$83.5 million to continue projects as follows:

- upgrade and paving of the roadway, and repairs to the bridge on the Roxborough/Bloody Bay Road
- upgrade of roadway and the widening of 2 bridges to accommodate Public Transport Service Corporation (PTSC) buses on Orange Hill Road
- complete upgrade and development of link road between Patience Hill and Plymouth Road

- complete retaining walls, rehabilitation of roadway at Runnemedede and reconstruction of bridge at Craig Hall
- upgrade of Mt. St. George/Castara Road
- complete designs and commence construction of roadway at Store Bay Local Road

### **Transportation**

102. The Ministry of Transport has been awarded \$1.7 million for the purchase of an Incinerator and a Runway Sweeper at the ANR Robinson International Airport for fiscal year 2014. Additionally, the Vehicle Management Corporation of Trinidad and Tobago (VMCOTT) will utilise \$1 million to begin construction of a facility in Tobago.

103. In the area of Sea Transport the Tobago House of Assembly will receive an allocation of \$6 million to continue works on the following jetties:

- Jetty at Studley Park - \$2 million will be provided for the construction of an offshore break for safe anchorage of barges.
- Jetty at Charlotteville - \$3 million will be provided for the extension of the Jetty to provide better landing facilities for fishermen, cruise ships visitors and operators of pleasure craft.
- Jetty at Cove and Plymouth - \$1 million will be provided to carry out feasibility studies.

### **Drainage**

104. An investment of \$31.5 million has been made to improve the drainage and irrigation infrastructure in Tobago.

105. The sum of \$1.5 million has been provided for the continuation of coastal protection works including piling along the Old Milford Road at Shaw Park. Construction of box drains, retaining walls and river embankment work will also continue at Carnbee Main Drain, Plymouth Road and Darrel Spring Drain

106. Other major projects that will be undertaken in 2014 include:

- construction of sea defense walls at Kendall, Argyle, and Speyside
- river embankment work at the Roxborough River and
- paving of Water Courses in Scarborough
- Information Technology and Infrastructure

107. The sum of \$3.9 million has been provided to the THA for its computerisation programme for the improvement of the information technology stock on the island of Tobago. This will allow for the continuation of several activities including:

- the Secondary School Computerisation Programme
- roll out of the Integrated Human Resource Information System (IHRIS)
- the process of information technology strengthening
- the networking of the divisions of the THA including Education, Youth Affairs, Sport, Community Development, Culture, Finance, Planning

### **Communication**

108. The Ministry of Tobago Development has been allocated \$1million for the computerisation and networking of the Ministry for the execution of several activities including the Implementation of an Electronic Document Management System (EDMS) and the purchase of hardware and equipment.

## **Strategic Priority – Poverty Reduction and Human Capital Development**

109. Tobago's Education sector will be allocated \$22.7million to continue investment in the human capital by improving the physical and management structures at all levels within the centre.

### **Early Childhood Education**

110. In fiscal 2014 pre-primary education will receive \$0.3 million for the establishment of an Early Childhood Care and Education Unit.

### **Primary Education**

111. Primary education will be allocated \$16.5 million to implement the following:

- improvement works to Signal Hill, Moriah and Delaford Government schools
- improvement and Extension works to L'Anse Fourmi Methodist, Bon Accord Government, St. Patrick's, Lambeau and Plymouth Anglican schools
- construction of Scarborough RC School

112. Funds will also be allocated for the establishment of a research unit for primary school teachers, teacher training, technical assistance for curriculum development and improvement of security at primary schools.

### **Secondary Education**

113. The secondary education will receive a sum of \$4.4 million to continue improvement works at Bishops' High, Scarborough Secondary, Roxborough Composite and Signal Hill Senior Comprehensive schools. The allotted sum will also finance the construction of a multi-faceted education complex, the young scholars programme and a programme of assessment and evaluation in schools.

### **Tertiary Education**

114. The THA has been allocated \$1 million for investment in tertiary education. For the continuation of projects including the development of a facility for the Caribbean Union College and the expansion of the Tobago Technical School.

115. Under the libraries programme, an amount of \$13.9 million was allocated for expansion of the library collection, upgrade of library facilities and installation of hardware and software for networking of the library.

### **Skills Development**

116. For fiscal 2014, an amount of \$3.8 million has been provided for the following:

- acquisition of new training equipment and materials for the Roxborough Trade Centre
- infrastructural work, technical vocational training and upgrade of equipment at Patience Hill Skills Development Centre
- construction of retaining walls at the western end of Whim Skills Development Centre
- upgrade works to the technical vocational facility at Signal Hill

### **Special Education**

117. Programmes to address the needs of the differently-abled will continue to be a priority in fiscal year 2014 whereby investments of \$1.5 million will finance the construction of a school for the deaf and the upgrade of Happy Haven School.

### **Capacity Building/Institutional Strengthening**

118. A number of projects, designed to build human and institutional capacity, will continue to be implemented in Tobago in 2014. The sum of \$1.8 million has been allocated for the following:



- establishment of the Energy Secretariat
- Human Resources Development
- Young Professionals Programme
- Institutional Strengthening of Divisions of the THA
- the establishment of the THA Asset Management Unit

### **Social Development**

119. An allocation of \$3.9 will be made available for initiatives aimed at the delivery of social services to vulnerable persons in Tobago. Activities will include:

- provision of services for the social wellbeing of senior citizens in Tobago under the Golden Apple/Adolescents Partnership Programme
- establishment of Senior Citizen Centres where the elderly can interact with peers
- implementation of a 911 Emergency Alert System for Senior Citizens, physically challenged and victims of domestic violence
- provision of rehabilitation services for stroke victims and drug users through the Tobago Rehabilitation Programme
- provision of training for Adolescent Mothers (19 years and under) in nurturing, technical skills and continuation of their education
- provision of training and assistance to micro-enterprise entrepreneurs and the under-employed to enable them to become economically independent, under the project for the Realisation of Economic Achievement (REACH)
- establishment of a Social Displacement Transitional Care and Relief Centre and Domestic Violence Project, where individuals can access help in situations of domestic violence and social displacement
- upgrading the Vocation Centre for Persons with Mental Challenges

## **Community Development**

120. The sum of \$21.6 million has been allocated in fiscal 2014 for continued construction and upgrade of community centres throughout Tobago. The planned programme of activities include:

- payment of retention fees for five (5) community centres at Les Coteaux, Speyside, Lowlands, Bethesda and the Buccoo Integrated Community Development Centre
- upgrade of Pan Theatres at Buccoo and Carnbee
- plumbing upgrades, painting and landscaping works at Plymouth and Fairfield
- demolition and construction of a multi-purpose facility at Canaan/Bon Accord
- fencing, burglar proofing and landscaping works at Parlatuvier
- completion of the community centres at Lambeau, Hope, Bloody Bay John Dial and Betsy's Hope
- upgrade of infrastructure and electrical works at Mt Grace
- reconstruction of the Belle Garden community centre
- expansion of the Carnbee/Mt Pleasant Centre into a multi-purpose facility
- upgrade of flooring and installation of air conditioning units at Scarborough

## **Youth Development and Entrepreneurship**

121. The sum of \$7.4 million will be provided for continuous Youth Development in Tobago in fiscal 2014 THA will implement the following projects:

- Youth Power Programme
- Specialised Youth Service Programme
- Mobile Youth Health Centre
- establishment of Project Implementation Unit
- expansion of Mardon House Youth Development Centre

- construction of Youth Empowerment Centre- Castara
- construction of Youth Empowerment Centre- Betsy's Hope
- construction of Multi-Purpose Centres

### **Housing and Shelter**

122. For fiscal 2014, the sum of \$28.4 million will be provided to the THA to continue the expansion of the Housing and Settlements Programme. These funds will be used to execute the following projects:-

- construction of six (6) houses and repairs to roadways at the Castara Housing Estate Development
- reimbursement to HDC for construction of housing at Adventure Housing Estate Phase II
- preparation of a land use plan; survey and developmental works for a green community through the Special Land Development Programme at Windward, Tobago
- revitalization of the Milford Court Commercial Plaza and regularization of NHA projects at Bon Accord, Kilgwyn and Buccoo
- construction of a generator room , purchase of a generator and fencing under Roxborough Town Expansion Phase I
- designing and construction of Rest Stop/Mini Plaza under Roxborough Town Expansion Phase II
- provision for infrastructure development at the Friendship Estate Land Development
- provisions for Surveys / Deeds, infrastructural works and installation of utilities at Adelphi Estate, Courtland Estate Land Development, Belle Garden Phase II, Adventure Phase II, and the Shirvan Road Land Development
- provision of Home Improvement Grants and Home Completion Programme to assist needy persons to repair their homes

- disbursement of funding to successful applicants through the Beneficiary Owned Land Programme-New Home Construction
- extension of Bon Accord Housing Estate through the preparation of serviced lots
- construction of roadway to provide access to lots at Belle Garden Estate Phase I

## Facilitative Priority Initiatives – Good Governance

### Administration

123. Resources totalling \$32.7 million will be disbursed to the THA in fiscal 2014 for the construction and refurbishment of public buildings throughout Tobago. The funds are to be utilised on a number of projects, including:

- construction of Education Head Office Building with substructure and superstructure works
- outfitting of the Scarborough Post Office/Financial Complex
- clearing of site and infrastructural works for the construction of Settlements Head Office Building
- upgrading of Assembly Legislature Chambers with glass doors, ceiling renovation, sound proofing and AC system
- completion of construction of the new Roxborough Plaza
- site development and designs for the Assembly Administrative Complex
- repairs to the Old Scarborough Market to facilitate vendors and consumers
- commencement of construction of Public Conveniences
- completion of construction of a Mini Mall at Charlotteville
- preparation of site, foundation works and erection of a steel frame for the Construction of a Tobago Emergency Operation Centre

124. Rehabilitation of the Hall of Justice (Tobago) will continue with an injection of \$0.8 million to meet contractual obligations for construction of a security module at the court entrance.

## **Regional Development Planning**

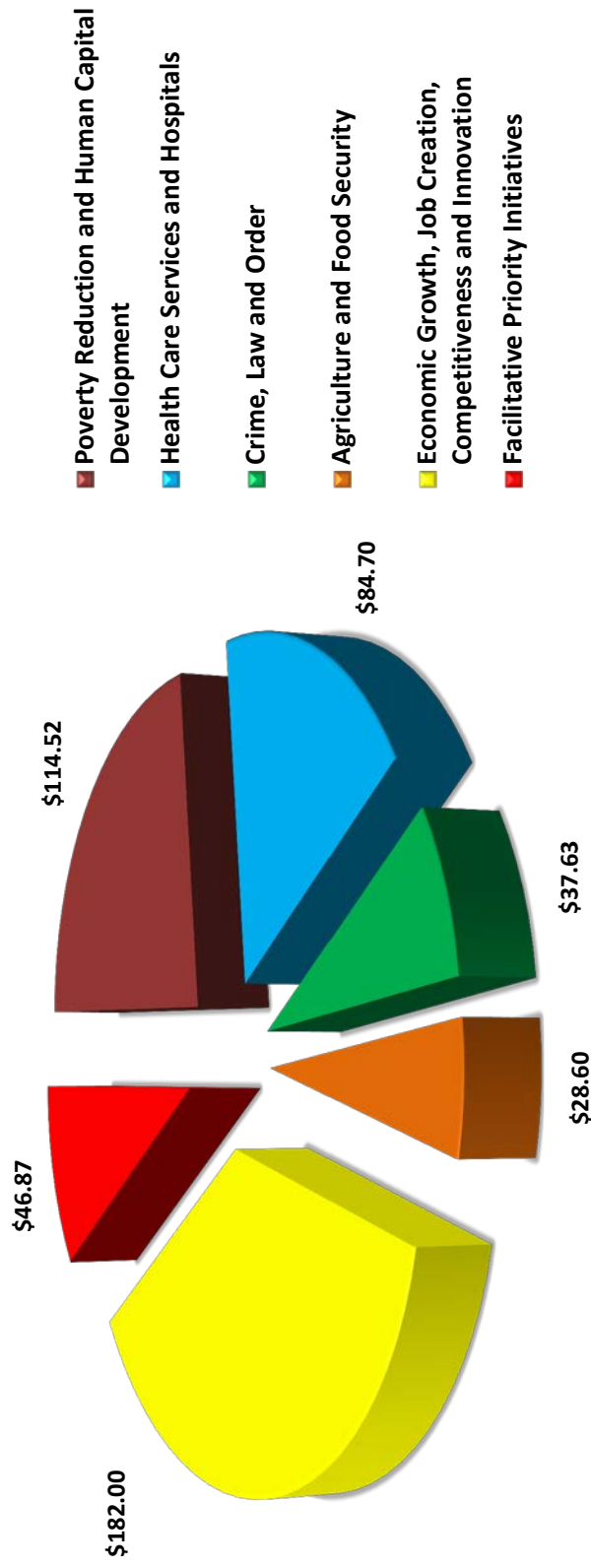
125. The sum of \$0.5 million will be provided for the continued development of the Tobago Spatial Development Strategy, an initiative which was commenced in 2013 by the THA. It will parallel the National Spatial Development Strategy (NSDS) which the Government has developed as the overarching framework that will spatially represent the socio-cultural, economic and environmental development priorities for both Trinidad and Tobago. Its strategies and policies will articulate the THA's vision of sustainable development for the sister island

## **Environment**

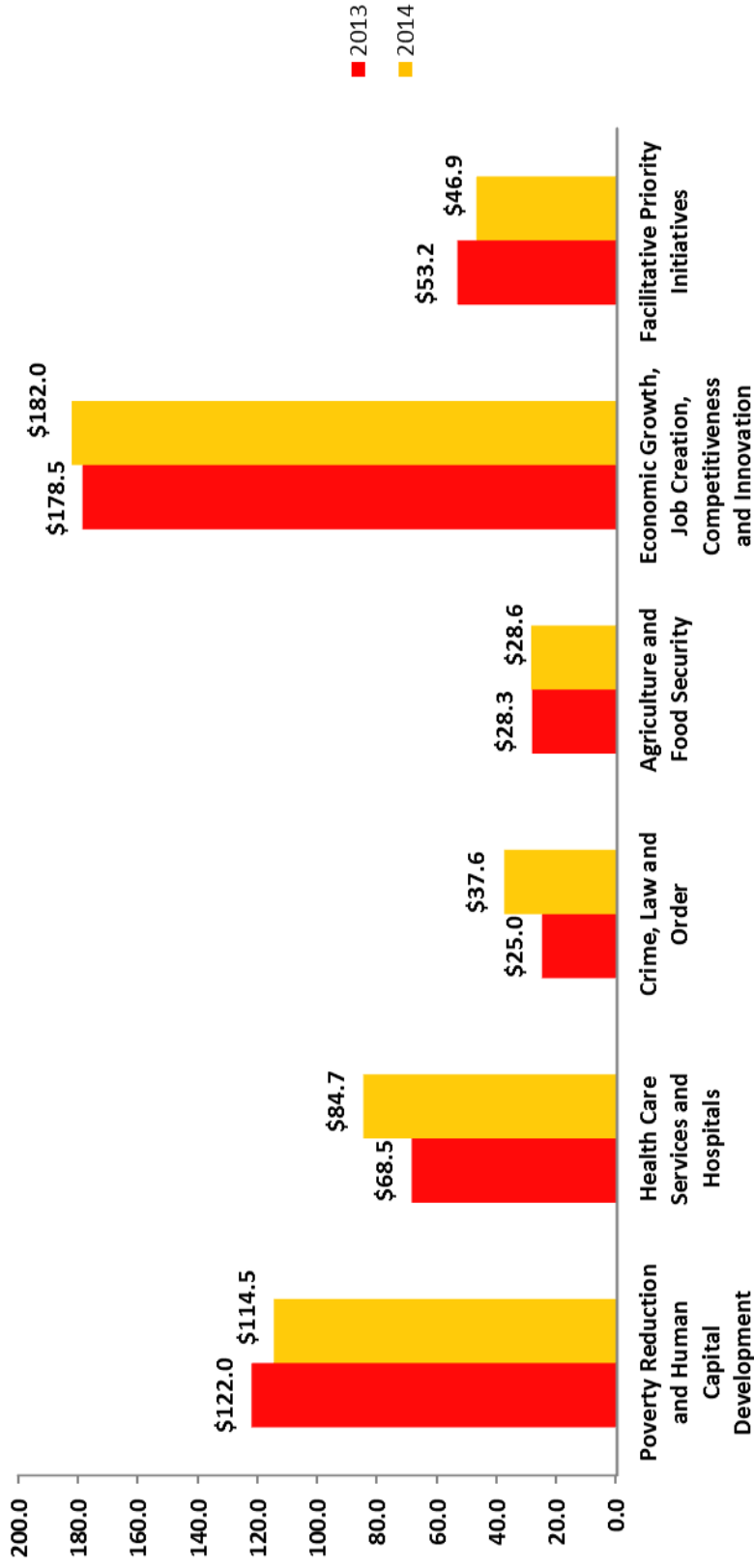
126. The THA will utilise an allocation of \$1.6 million in 2014, to continue its efforts at advancing the environmental thrust in keeping with the brand image of Tobago as "Clean, Green, Safe and Serene". Among its many and varied initiatives will be the following:

- Forest Fire Protection
- Urban Forestry Programme
- Forest Plantation Inventory
- Veteran Trees Husbandry
- Watershed Management Pilot Project
- Ecological and Reef Monitoring
- Oil Spill Contingency Management
- Wetlands Assessment and Evaluation
- Wildlife Research and Education

**Chart 1**  
**Public Sector Investment Programme 2014 by Strategic Priority**  
**(TT\$ Millions)**



**Chart 2**  
**Comparison of Allocations by Strategic Priorities 2013-2014**  
**(TT\$ Millions)**





**APPENDIX 1**  
**PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2013**

STRATEGIC PRIORITY	Budgeted Expenditure 2013	Revised Expenditure 2013	
	TT\$m	TT\$m	%
<b>Crime, Law and Order</b>	<b>25.000</b>	<b>6.359</b>	<b>1.1</b>
Public Safety and Citizen Security	11.000	4.350	0.8
Law Enforcement	14.000	2.009	0.3
<b>Agriculture and Food Security</b>	<b>28.300</b>	<b>36.200</b>	<b>6.3</b>
Agriculture and Food Security	28.300	36.200	6.3
<b>Health Care Services and Hospitals</b>	<b>68.500</b>	<b>141.179</b>	<b>24.5</b>
Health/HIV/AIDS	47.500	58.808	10.2
Sports and Recreation	21.000	82.371	14.3
<b>Economic Growth, Job Creation, Competitiveness and Innovation</b>	<b>178.450</b>	<b>209.977</b>	<b>36.5</b>
Economic Restructuring and Transformation	9.700	24.700	4.3
Tourism	11.000	11.000	1.9
Energy/Renewable Energy	10.000	5.000	0.9
Electricity	0.850	0.850	0.1
The Arts and Multiculturalism	0.500	0.500	0.1
Water Security	44.200	36.200	6.3
Roads and Bridges	73.000	102.156	17.7
Transportation	12.600	11.800	2.0
Drainage	11.100	12.271	2.1
Information Technology and Infrastructure	5.500	5.500	1.0
<b>Poverty Reduction and Human Capital Development</b>	<b>121.980</b>	<b>132.552</b>	<b>23.0</b>
Early Childhood Education	4.300	4.300	0.7
Primary Education	15.500	15.500	2.7
Secondary Education	5.000	8.800	1.5
Tertiary Education	17.050	19.269	3.3
Special Education	18.350	18.900	3.3
Skills Development	6.050	8.954	1.6
Capacity Building/Institutional Strengthening	2.800	2.650	0.5
Social Development	3.750	3.750	0.7
Community Development	20.600	18.849	3.3
Housing and Shelter	28.580	31.580	5.5
<b>Facilitative Priority Initiatives</b>	<b>53.240</b>	<b>49.622</b>	<b>8.6</b>
Administration	52.740	49.122	8.5
Law Reform	0.500	0.500	0.1
<b>TOTAL</b>	<b>475.470</b>	<b>575.889</b>	<b>100</b>

## 2014 PUBLIC SECTOR INVESTMENT PROGRAMME - TOBAGO

PROJECT/PROGRAMME	ALLOCATION		SOURCE OF FUNDING	DETAILS OF ACTIVITY 2014
	2014	TT\$MN		
<b>Crime, Law and Order</b>	<b>37.625</b>			
<b><u>Public Safety and Citizen Security</u></b>	<b>9.625</b>			
Improvement to Defence Force Facilities	2.000		GORTT	Upgrade of Facility in Tobago for Trinidad and Tobago Defence Force Reserves
Improvement to the Coast Guard	2.500		GORTT	Upgrade of Coast Guard Facility, Tobago and establishment of Coast Guard Base at Charlotteville
Upgrade of Regiment Facilities	2.000		GORTT	Upgrade of Guard Room at Regiment Facilities in Tobago
Construction of Regiment Facilities T5	3.125		GORTT	Construction of Detachment Headquarters and Dormitory at Camp Signal Hill, Tobago
<b><u>Law Enforcement</u></b>	<b>28.000</b>			
Improvement to Police Stations	4.000		GORTT	Upgrade of the Scarborough Police Station, Establishment of new Canine Facilities in Tobago
Construction and Upgrade of Police Stations T5	24.000		GORTT	Construction of the Roxborough and Old Grange Police Stations
<b>Agriculture and Food Security</b>	<b>28.600</b>			
<b><u>Agriculture</u></b>	<b>28.600</b>			
Agriculture Fisheries and Forestry Development Programme, Tobago	24.900		GORTT	Construction of agriculture access roads and well for extension to existing Irrigation System; Development of the Home Garden Initiative; and Integrating Post Harvest Management Systems and Quality Standards with Food Crop Production Quality Standards
Fisheries Development Programme, Tobago	3.700		GORTT	Improvement to Beaches and Landing Facilities; and Construction of Fishing Centres, Pigeon Point and Delaford
<b>Health Care Services and Hospitals</b>	<b>84.700</b>			
<b><u>Health/HIV/AIDS</u></b>	<b>47.600</b>			
Medical Facilities Upgrading Programme, Tobago	6.100		GORTT	Procurement and installation of medical equipment and establishment of an integrated data network to link health facilities.
Public Health Facilities, Tobago	20.300		GORTT	Upgrading of Waste Facility at Studley Park, expansion of Primary Health Care and provision of Dental Services at Charlotteville and Canaan Health Centre.

## 2014 PUBLIC SECTOR INVESTMENT PROGRAMME - TOBAGO

PROJECT/PROGRAMME	ALLOCATION		SOURCE OF FUNDING	DETAILS OF ACTIVITY 2014
	2014	TT\$MN		
Implementation of HIV/AIDS Programme	1.200		GORTT	Continuation of the HIV/AIDS Substance Abuse Programme.
Health Sector Reform Programme	20.000		GORTT	Purchase of a Magnetic Resonance Imaging Unit and Containerised Housing for the new Scarborough General Hospital.
<b><u>Sport and Recreation</u></b>	<b>37.100</b>			
Construction and Upgrade of Sport and Youth Facilities, Tobago	33.600		GORTT	Continuation of construction of Shaw Park Regional Ground and Cultural Complex; refurbishment of Roxborough Sport and Cultural Complex; upgrade of hard courts and recreation grounds; construction of Community Swimming Pools; establishment of a Youth Empowerment Centre at Betsy's Hope; expansion of the Apprenticeship Service Programme; continuation of the Mobile Youth Health Centre project and expansion of the Mardon House Youth Development Centre.
Upgrade of Multipurpose Stadia	3.500		GORTT	Upgrade of Dwight Yorke Stadium
<b>Economic Growth, Job Creation, Competitiveness and Innovation</b>	<b>182.000</b>			
<b><u>Economic Restructuring and Transformation</u></b>	<b>11.700</b>			
Development of Small Business Sector, Tobago	11.700		GORTT	Continuation of assistance to the private small and medium enterprises engaged in industrial and other business activity in Agriculture, Fishing, Computer Services, Restaurants, Furniture Manufacturing, Transportation Services, and Retail (mini marts); provision of assistance for the development of entrepreneurs in Tobago; providing venture capital, establishment of Tobago Cassava Projects Ltd. and Fish Processing Co. of Tobago and continuation of Scarborough Esplanade Phase II; establishment of the Enterprise Assistance Grant Programme; support for the Establishment of Enterprise Development Company of Tobago
<b><u>Tourism</u></b>	<b>10.500</b>			
Improvement in Basic Tourism Infrastructure, Tobago	10.500		GORTT	Continuation of construction works at Barrack #3 at Fort King George Heritage Park, dining area at King's Bay; construction of lifeguard tower and installation of security cameras at Storebay Beach Facility; demolition and construction of new wall at Carrington Street as part of the Scarborough Beautification project; visitor facilities at Speyside Lookout; construction of laybye at Roxborough; new lifeguard towers at Pigeon Point and Turtle Beach; landscaping at Fort Granby Beach Facility; restoration of Alma/utmeg Grove Sugar Mill, Mt. St. George Sugar Mill and Moriah Waterfall; conduct of feasibility study at Cove Estate Historical Site; continuation of community awareness programmes; provision of assistance to traumatised visitors; and completion of construction of visitor facility at main Ridge Bloody Bay.

## 2014 PUBLIC SECTOR INVESTMENT PROGRAMME - TOBAGO

PROJECT/PROGRAMME	ALLOCATION		SOURCE OF FUNDING	DETAILS OF ACTIVITY 2014
	2014	TT\$MN		
<u>Energy/Renewable Energy/Energy Alternatives</u>		<b>1.000</b>		
Development of Industry	1.000		GORTT	Introduction of Renewable Energy & Energy Efficiency Technology at four secondary schools
<u>Electricity</u>	<b>1.000</b>			
Electricity Programme, Tobago	1.000		GORTT	Continuation of priority rural electrification projects and street lighting throughout Tobago.
<u>The Arts and Multiculturalism</u>	<b>2.600</b>			
Cultural Programmes and Facilities, Tobago	2.600		GORTT	Conduct of a feasibility study for the creation a Heritage Marine Museum, a Living Heritage Museum and for the establishment of the Coconut DUMI Festival; initial outfitting and furnishing of the Orange Hill Community Workshop and Art Gallery and conduct of a feasibility study for the development of Schools for the Performing Arts
<u>Water Security</u>	<b>43.800</b>			
Water Supply Improvements, Tobago	15.000		GORTT	Continuation of Water Main Extension/Replacement Programme.
Upgrading of Water Distribution Systems	13.800		GORTT	Upgrading of Distribution System, Tobago; Desilting and Rehabilitation of Hillsborough Dam in Tobago.
Improvements to Sewerage Systems	2.000		GORTT	Tobago Wastewater System - Phase 1.
Improvements to Sewerage Systems T5	13.000		GORTT	Rehabilitation of Scarborough Waste Water Treatment; South West Sewerage Upgrade - Phase 1.
Water Supply Projects	0.000		GORTT	Continuation of existing initiatives by the Ministry of the Environment and Water Resources that involve refurbishment of Courland WTP and upgrade of Charlotteville Intake and Transmission Network Tobago.
<u>Roads and Bridges</u>	<b>83.500</b>			
Roads and Bridges Development, Tobago	71.500		GORTT	Continuation of drainage works, completion of retaining walls and road resurfacing of roads throughout the island.
Road Infrastructure Improvement Programme, Tobago	12.000		GORTT	Major upgrade and improvement to secondary roads throughout the island; completion of Bloody Bay Slide, King's Bay Hill, Delaford and Mercheston Road/Charlotteville and the upgrade and improvement of roads in the Windward district.
<u>Transportation</u>	<b>12.500</b>			
Construction of Jetties, Tobago	6.000		GORTT	Continuation of refurbishment of landing jetties at Studley Park and Charlotteville.

## 2014 PUBLIC SECTOR INVESTMENT PROGRAMME - TOBAGO

PROJECT/PROGRAMME	ALLOCATION		SOURCE OF FUNDING	DETAILS OF ACTIVITY 2014
	2014	TT\$MN		
Airport Infrastructure Development	1.700		GORTT	Installation of incinerator at Crown Point; Runway Sweeper at ANRRRIA.
Purchase of Vehicles and Equipment, Tobago	2.000		GORTT	Purchase of Vehicles and Equipment - for THA Divisions of Infrastructure and Public Utilities, Public Health, Community Development and Culture and Office of the Chief Secretary
Improvement in Public Transportation Services	0.300		GORTT	Development of Terminus Facilities at Scarborough.
VMCOTT Capital Works Programme	1.000		GORTT	VMCOTT: Construction of Facilities in Tobago.
Terminal Building Public Address System - ANNF	1.500		GORTT	Development of Terminal Building Public Address System
<b>Drainage</b>	<b>10.500</b>			
Drainage Works, Tobago	6.500		GORTT	Continuation of improvements to the drainage and irrigation infrastructure in Tobago in areas including Carabee, Union Branch Trace and Mt Pelier Trace.
Major Drainage Rehabilitation Works, Tobago	4.000		GORTT	Continuation of the Milford Coastal Protection project and construction of Sea Defence Walls.
<b>Information Technology and Infrastructure</b>	<b>4.900</b>			
Public Sector Reform Computerization	1.000		GORTT	Computerization and Networking of the Ministry of Tobago Development.
Computerization Programme, Tobago	3.500		GORTT	Information, communication technology programme; Networking of the divisions of the THA.
Information and Communications Technology Support Programme, Tobago	0.400		GORTT	Establishment of an Information and Communication Technology Unit.
<b>Poverty Reduction and Human Capital Development</b>	<b>114.524</b>			
<b>Early Childhood</b>	<b>1.300</b>			
Early Childhood Education Programme, Tobago	1.300		GORTT	Extension and refurbishment of ECCE centres and establishment of an ECCE Unit.
<b>Primary Education</b>	<b>15.450</b>			
Primary Schools Programme, Tobago	15.450		GORTT	Continuation of construction of Scarborough R.C. and Scarborough Methodist; upgrading of various schools including Moriah Government, Lambeau Government, and Delaford Anglican; continuation of the programme for improvement of security at schools; establishment of the Visual Arts and Performing Theatres in schools; and development of physical education and sports in schools.

## 2014 PUBLIC SECTOR INVESTMENT PROGRAMME - TOBAGO

PROJECT/PROGRAMME	ALLOCATION		SOURCE OF FUNDING	DETAILS OF ACTIVITY 2014
	2014	TT\$MN		
<u>Secondary Education</u>	4.400			
Secondary Schools Programme, Tobago	4.400		GORTT	Continuation of improvement works at Bishop's High, Roxborough Composite, Scarborough Secondary and Signal Hill Senior Comprehensive; construction of Mason Hall Government, furniture and equipment replacement in secondary schools and development of Tobago Community College.
<u>Tertiary Education</u>	18.940			
Libraries Programme, Tobago	13.940		GORTT	Completion of repairs to the Roxborough, Scarborough and Charlotteville Libraries; development of library facilities, operationalization of new libraries, library outreach programmes.
Establishment of the University of Trinidad and Tobago	5.000		GORTT	Continuation of preliminary works for the establishment of the UTT's Tobago Campus.
<u>Special Education</u>	14.325			
Special Education Programme, Tobago	14.325		GORTT	Upgrade of the Happy Haven School for the Physically Challenged and the School for the Deaf; research study on student under-achievement; establishment of a consortium of retired educators and specialist teachers; development of a master plan for coordinating post secondary and tertiary education; surveillance and research on youth at risk in schools; establishment of a professional development institute and learning resource centre; establishment of a science research centre; and Tobago Sci-Tech Exposition.
<u>Skills Development</u>	4.300			
Skills Development Programme	0.500		GORTT	Outfitting additional workshops at the Tobago Technology Centre.
Skills Development Programme, Tobago	3.800		GORTT	Upgrade of Roxborough and Bon Accord Trade Centre; establishment of skills development centres at Patience Hill and Whim.
<u>Capacity Building/Institutional Strengthening</u>	2.100			
Improvement in Administrative Services, Tobago	1.800		GORTT	Training for staff of various Divisions of the THA; provision of scholarships under the Human Resource Development Programme; establishment of the Energy Secretariat and the Asset Management Unit and rollout of the Young Professionals Programme..
Institutional Strengthening of Ministries and Departments	0.300		GORTT	Continuation of Phase II of the Tobago Statistics Division of the CSO and the establishment of Community Liaison initiative.

## 2014 PUBLIC SECTOR INVESTMENT PROGRAMME - TOBAGO

PROJECT/PROGRAMME	ALLOCATION		SOURCE OF FUNDING	DETAILS OF ACTIVITY 2014
	2014	TT\$MN		
<u>Social Development</u>	3.750			
Social Services Programme, Tobago	3.750		GORTT	Establishment of probation hostels; provision of home care services for the elderly under the Golden Apple/Adolescents Partnership Programme and establishment of Senior Citizen Centres; training in technical skills and provision of education for Adolescent Mothers; provision of training and assistance to micro-enterprise entrepreneurs and the unemployed and provision of assistance to ex-prisoners.
<u>Community Development</u>	21.560			
Construction and Upgrading of Community Facilities, Tobago	21.560		GORTT	Continuation of construction and upgrades to community centres located at Calder Hall, Canaan/Bon Accord, Parlatuvier, Golden Lane, Lambeau, Glamorgan, John Dial, Betsy's Hope, Mt Grace, Signal Hill, Les Coteaux, Goodwood, Castara, Speyside, Charlotteville, Delaford, Belle Garden, Cambee/Mt. Pleasant, Pembroke, Moriah, Scarborough, Charlotteville, Whim, Delaford, Bloody Bay, Bethesda, Lowlands, Mason Hall, Plymouth and Fairfield; continuation of the Community Enhancement Project; upgrade of the Orange Hill Art Gallery; upgrade of Pan Theatres and payment of outstanding claims for the Pembroke Heritage Park.
<u>Housing and Shelter</u>	28.399			
Housing and Settlements Expansion Programme, Tobago	28.399		GORTT	Reimbursement to HDC for housing construction at Castara, Blenheim and Adventure; construction of box drains at Signal Hill and Belle Garden, retaining walls at Mt. Irving and Castara Developments; Home Owners Association building at Roxborough; and the Green Community at the special development at Windward; consultancy services for Courland Estate; infrastructural works at Adelphi Estate and Shirvan Road developments; revitalization of previous NHA projects at Bon Accord, Kilgwyn and Buccoo and the Milford Court Commercial Plaza; disbursement of Home Improvement Grants and Subsidies; financial assistance for home completion and new home construction; and establishment of Charlotteville Assisted Living Facility; and a new initiative, designs for Friendship Estate Land Development.
<u>Facilitative Priority Initiatives</u>	46.870			
<u>Administration</u>	46.870			
Construction of Public Buildings, Tobago	27.270		GORTT	Continuation of construction of market and vendors mall, Scarborough; Education Head Office; Construction of New Licensing Main Office - Scarborough, Tobago Emergency Operations Centre, construction of Settlements Head Office, restoration of Old Administrative Building, construction, Assembly Administrative Complex, New Roxborough Plaza and Mini mall at Charlotteville
Improvement/Refurbishment to Court Facilities	2.000		GORTT	Continuation of rehabilitation of the Hall of Justice, Tobago.

## 2014 PUBLIC SECTOR INVESTMENT PROGRAMME - TOBAGO

PROJECT/PROGRAMME	ALLOCATION		SOURCE OF FUNDING	DETAILS OF ACTIVITY 2014
	2014	TT\$MN		
Improvement/Refurbishment of Public Buildings, Tobago	5.400		GORTT	Refurbishment of Townhouse A2-17 Flag Staff; refurbishment of Windward Meeting and Conference Centre; Repairs to the Old Scarborough Market; Upgrading of Assembly Legislature Chambers and Annex; Renovation of Chief Secretary's Residence
Construction of Public Buildings, Trinidad and Tobago	12.200		GORTT	Construction of Judges and Magistrates Housing in Tobago, Accommodation for Tobago Office of the Industrial Court, Construction of building for the Meteorological Services Division
<b>TOTAL</b>	<b>494.319</b>			



**APPENDIX III**  
**PUBLIC SECTOR INVESTMENT PROGRAMME (PSIP) 2014**

PILLAR AND AREA	2014 ALLOCATION	
	TT\$Mn	%
<b>Crime, Law and Order</b>	<b>37.625</b>	<b>7.6</b>
Public Safety and Citizen Security	9.625	1.9
Law Enforcement	28.000	5.7
<b>Agriculture and Food Security</b>	<b>28.600</b>	<b>5.8</b>
Agriculture and Food Security	28.600	5.8
<b>Health Care and Hospitals</b>	<b>84.700</b>	<b>17.1</b>
Health/HIV/AIDS	47.600	9.6
Sports and Recreation	37.100	7.5
<b>Economic Growth, Job Creation, Competitiveness and Innovation</b>	<b>182.000</b>	<b>36.8</b>
Economic Restructuring and Transformation	11.700	2.4
Tourism	10.500	2.1
Energy/Renewable Energy/Energy Alternatives	1.000	0.2
Electricity	1.000	0.2
The Arts and Multiculturalism	2.600	0.5
Water Security	43.800	8.9
Roads and Bridges	83.500	16.9
Transportation	12.500	2.5
Drainage	10.500	2.1
Information Technology and Infrastructure	4.900	1.0
<b>Poverty Reduction and Human Capital Development</b>	<b>114.524</b>	<b>23.2</b>
Early Childhood	1.300	0.3
Primary Education	15.450	3.1
Secondary Education	4.400	0.9
Tertiary Education	18.940	3.8
Special Education	14.325	2.9
Skills Development	4.300	0.9
Capacity Building/Institutional Strengthening	2.100	0.4
Social Development	3.750	0.8
Community Development	21.560	4.4
Housing and Shelter	28.399	5.7
<b>Facilitative Priority Initiatives</b>	<b>46.870</b>	<b>9.5</b>
Administration	46.870	9.5
<b>TOTAL</b>	<b>494.319</b>	<b>100.0</b>